

TP/ED/26/0104

Formal Material Objection

**Unlawful EIA screening decision by East Dunbartonshire Council,
("EDC")**

**Contrary to the precedents established in "Gillespie" and "Swire"
Evidence from Whitegates Park Community Group, ("WPCG", "We")**

21 April 26

We contend that: The Planning Authority's decision to screen out a statutory Environmental Impact Assessment (EIA) is legally incompetent as it fundamentally breaches the legal precedent set in *R (Gillespie) v First Secretary of State [2003]* and *R (on the application of Swire) v Secretary of State for Housing, Communities and Local Government [2020] EWHC 1298 (Admin)*.

The *Gillespie* ruling clearly dictates that a Planning Authority cannot lawfully conclude there are "no significant environmental effects" by relying on unproven, un-assessed, and highly uncertain future mitigation measures. Mitigations must be "plainly established and easily achievable."

The *Swire* Principle states that where there is "material doubt" about the potential for significant environmental effects due to contamination, the precautionary principle requires an EIA. It is unlawful to assume that effective remediation works can be worked out during the course of development.

In *Swire*, the High Court heavily relied on the principle established in *Gillespie v First Secretary of State*, which dictates that a decision-maker cannot assume that complex or uncertain remedial measures will be successful at the screening stage. The court emphasised that where there is "material doubt" about the potential for significant environmental effects, the "*precautionary principle*" requires that an EIA be carried out.

The applicant's own engineering documents (Curtins Drainage Strategy and Remediation Strategy) and the independent Chartered Engineering review done by WPCG, [REDACTED] and analysis confirm beyond any

doubt that the environmental mitigations for this highly contaminated, flooded site, which is 53% unstable peat, are entirely uncertain. The project's own documentation relies on guesswork, un-surveyed pipes, un-modelled flood risks, and conditional future investigations.

The following direct quotes from the applicant's own submissions and engineering reviews, from the report of [REDACTED] and analysis by WGCG member [REDACTED] demonstrate that the EIA mitigations are entirely unproven:

Admitted uncertainty in documents submitted to the planning portal:

It MAY be necessary to analyse pre and post-development floodplain volumes, with any loss of volume compensated 'level for level'.

Assessment of drainage records and the FEH maps SUGGESTS the watercourse catchment includes 10 ha (including the 0.7 ha attenuated runoff from Aldi) from west of the A806 Initiative Road and 4.5 ha from east of the A806 (including part of Whitegates Park and part of the housing estate on Larkfield Road). Runoff from these areas SHOULD be assessed.

The proposed greenfield surface water discharge should reflect the pre-development runoff, so the peak runoff rate is not increased. However, the discharge volume MAY still increase due to limited potential for interception.

"South Catchment Outfall - Subject to LLFA approval. The watercourse is BELIEVED to connect via culvert to the Bothlin Burn."

"VIABILITY of surface water discharge will DEPEND on: the impact on flood risk of any loss of functional floodplain and changes to inflow rates/volumes. The LLFA confirmed that the outlet culvert is partially blocked and has been known to flood rear gardens of properties on Larkfield Road."

"...water outfall to Scottish Water manhole 8602. Location & IL TBC [To Be Confirmed]. If IL higher than 49.5m pumping MAY be required."

"ASSUMED location of ditch culvert. Location, elevation and viability of connection to be further investigated.

"ASSUMED connection point of existing surface water sewer to ditch."

The dense foliage and ground vegetation prevented the survey of the existing 230mm diameter concrete or plastic systems which REQUIRE further investigation to determine their function and condition."

"It should be noted that there are a range of levels UNRECORDED due to dense vegetation..."

"This design ASSUMED piled building foundations."

(Comments by [REDACTED] (BSc. CEng. MICE. MIStructE.))

"Surface Water Channel 1 is intrinsic to the drainage of the development site... It is clear that this conduit has NOT BEEN INSPECTED and its specification is sketchy at best. Part of it is recorded as vitrified clay with no diameter given..."

"Existing sewer and culvert gradients have been ASSUMED, so there is no guarantee that they will have sufficient capacity for the additional discharge being added from the development."

Any 'flooding' of this culvert will cause sewage to discharge over the roads and gardens, and yet this HAS NOT BEEN MODELLED."

"There are areas of Lenzie contributing to the Drainage Channel 1... and yet there is NO EVIDENCE TO SUGGEST THE MODELLING HAS TAKEN ANY OF THESE DISCHARGES INTO ACCOUNT."

"The report recommends that a Drainage Impact Assessment is carried out by others. It beggars belief that this has NOT BEEN CARRIED OUT prior to submitting for planning permission."

"The FRA states CCTV surveys should be carried out to confirm the MANY ASSUMPTIONS MADE in relation to the key culverts and sewers."

A section of the site surface water run-off connects into a culvert that MAY also accommodate unrecorded foul sewage..."

A section of the site surface water run-off heads north through an existing SuDS feature with UNKNOWN OWNERSHIP."

Comments by [REDACTED]

Adoption of SUDS tanks by Scottish Water ASSUMED

50-year guarantee of SUDS tanks ASSUMED

50-year insurability of site ASSUMED , (EDC have not engaged with insurers)

Possibility of using level-for-level compensation, ASSUMED by Kaya and Curtins

Extent of how waterlogged the site was ASSUMED, investigations were still being done March 26

"Part of site not checked for contaminants," therefore UNKNOWN

What the EIA Screening says (Page 13): The checklist asks, "Is the proposed development location susceptible to earthquakes, subsidence, landslides, erosion, flooding or extreme or adverse climatic conditions?" EDC ... "No."

*But... * Just 16 days after this screening was signed, the internal Early Warning Register (Risk-002, June 25) explicitly stated that parts of the site could not even be surveyed "due to flooding."*

Even for known contamination, the strategy relies on careful management *during construction* to prevent environmental harm, rather than upfront remediation.

- The Remediation Document States: "Whilst remediation of the made ground soils on Site is not necessary, the raised levels of PAHs and heavy metals within the soil in conjunction with the high water table,

require a careful approach to managing the soils in order to prevent, for example, excess run-off from soils into the surface water bodies".

- Legal Implication: This admits that the soil contains elevated levels of toxic substances (PAHs, heavy metals) and that without a "careful approach," there is a risk of polluting surface water. *Swire* dictates that where there is material doubt about environmental impact, the precautionary principle applies. Relying on a future "soil management plan" to prevent pollution is exactly the type of assumption about future success that *Swire* deemed unlawful at the screening stage.
- In the Remediation document whilst the consultants Curtins consider the risk from contaminants in soils to be fully constrained, the limitations of a ground investigation invariably result in the possibility of missing localised areas of contamination".
- Legal Implication: This admission that localised contamination may have been "missed" directly parallels the situation in *Gillespie*, where the full extent of contamination was not known. *Gillespie* established that where such uncertainty exists, a decision-maker cannot properly conclude that significant environmental effects are unlikely.

The statement details a *reactive* strategy for dealing with "unexpected gross contamination" that is complex and far from "plainly achievable."

- The Remediation Document states: It outlines procedures for encountering "Asbestos Containing Material (ACM)", "Free Phase Product" (liquid hydrocarbons), and "Spent Oxide" (a gas works by-product with high cyanide levels). The protocol involves halting works, visual inspection by an engineer, delineation via sampling, and excavation and removal to a licensed facility.
- Legal Implication: This is not a simple, standard condition. It is a complex engineering protocol for managing highly hazardous materials (cyanide, asbestos, hydrocarbons) if and when they are discovered during construction. Under *Gillespie*, it is unlawful to assume at the screening stage that such complex, future, and contingent measures will be successfully implemented to prevent significant environmental effects. The very need for such an elaborate "unexpected contamination" protocol demonstrates the inherent risk.

The entire strategy rests on future actions that will be validated only after construction is complete.

- The Remediation Document states: A "Completion Report" will be produced at the end of construction to verify that remedial works were completed satisfactorily, including records of asbestos removal and waste transfer notes.
- Legal Implication: By deferring the detailed management and validation of these high-risk activities to the post-permission construction phase, the process removes these critical environmental issues from public scrutiny. As highlighted in *Gillespie*, this "deprives the public of the opportunity to make informed representations in accordance with the EIA procedures about the adequacy of such measures". An EIA guarantees public consultation on these measures *before* a decision is made.

On page 4 (Section 1.4.2) of the Remediation Statement, Curtins makes a staggering admission regarding the potentially explosive/toxic ground gas on the site:

"As such, no gas protection measures are required. This is subject to re-assessment following the receipt of round gas monitoring data from the additional ground investigation works."

EDC do not actually know if they need gas membranes, the Remediation Statement is explicitly deferring the final decision on whether a 1,400-pupil school needs gas protection membranes until after they receive data from "additional ground investigation works." This despite the Mason Evans report specifically stating that "gas preclusion measures would be required".

On the official June 2025 EIA Screening Checklist, East Dunbartonshire Council (EDC) acknowledged the ground gas risk but claimed an EIA wasn't needed because it would be handled by a "robust contaminated land management plan." We now know that the "robust plan" (this Remediation Statement) is literally a promise to re-assess the hazard later when the contractors finally get working data.

The document also admits that its entire risk rating for the contamination is conditional on the development plans not changing.

"...the contaminants were re-screened against the SSAC and no exceedances were found, and, subject to proposed development plans

remaining unchanged, the risk rating attributed to contaminants in soil... [is low]"

But we already know from the Early Warning Register that the design plans are *changing rapidly* due to the poor ground conditions, making this conditional risk rating entirely unstable.

The report includes a standard, but legally problematic, caveat about their own testing limits:

"Whilst Curtins considers the risk from contaminants in soils to be fully constrained, the limitations of a ground investigation invariably result in the possibility of missing localised areas of contamination."

The ASN School contradictions:

We contend that because East Dunbartonshire Council (EDC) explicitly evaluated the Whitegates site for an Additional Support Needs (ASN) school in 2018 and rejected it as unviable due to severe environmental and engineering hazards, their current 2025 EIA Screening Decision for Lenzie Academy is hopelessly compromised.

The *Swire* ruling established that a Planning Authority must have sufficient information to make an informed EIA screening decision, and they cannot lawfully ignore or bury significant environmental evidence that they already possess.

In the 2018 Comparison and the 2021 Options Appraisal, EDC officially recorded that Whitegates Park contained "Thick made ground (containing a mixture of landfill materials)", "Toxic and phytotoxic contamination... including lead, zinc and nickel", "Peat from a depth of 0.8m", and a "High water table... (saturated ground)". They officially concluded this rendered the site "unviable" and "unsuitable".

On the June 2025 EIA Screening Checklist for the new Lenzie Academy, the EDC planner ticked "No" to the site being susceptible to subsidence or flooding, and claimed there was "no evidence" that contamination was a barrier to development. We contend that because EDC already held institutional records proving the site was a toxic, saturated peat bog, they unlawfully suppressed this known evidence to "rig" the EIA screening. We

contend that under *Swire*, an EIA screening decision that deliberately ignores the Council's own established evidence is legally incompetent.

The Gillespie ruling strictly forbids Councils from screening out an EIA by relying on highly complex, uncertain, or unproven future mitigation measures. Mitigations must be "plainly established and easily achievable."

In the 2018 comparison, EDC explicitly admitted that fixing the Whitegates site would require extremely complex mitigations. They noted that piling through the peat would add "significant cost and an increase to construction duration / overall risk", and that a "ground remediation strategy will be required... contaminated soil which is unable to be safely accommodated within the site will attract a significant premium to dispose of off-site.". They concluded that these constraints add "significant project complexity and risk through financially unviable engineering solutions".

In the 2025 EIA screening, EDC claimed that the ground gas and contamination issues could be easily brushed aside with a standard "remediation plan" attached as a planning condition. The 2018 documents prove that EDC knew the required mitigations were not standard or easily achievable, they were highly complex, premium-cost, "unviable engineering solutions." We contend that EDC cannot legally categorise a mitigation as "standard" in 2025 when it officially rejected it as "highly complex and risky" in 2018.

The 2015 Flood and Drainage Guidance Contradictions :

In their 2015 document *East-Dunbartonshire-Flooding-and-Drainage-Development-Guidance-Rev-B-Final-1.pdf* EDC say "EDC will require that no SUDS features should be proposed within a functioning flood plain to avoid the risk of: 1), SUDS features becoming redundant during possible inundation from adjacent watercourses and 2), risk of contaminants from the development washing to the adjacent watercourses during such events"; yet the entire Curtin drainage strategy is *based* around burying SUDS tanks in unstable peat in a functioning flood plain.

(EDC seem here to be like the White Queen in "Through the Looking-Glass", where Alice tells the White Queen that "one can't believe

impossible things" and the Queen replies: "I daresay you haven't had much practice... Why, sometimes I've believed as many as six impossible things before breakfast.") This mitigation not only seems to be not "easily achievable" it seems to be impossible under EDC's own rules.

Also, in *East-Dunbartonshire-Flooding-and-Drainage-Development-Guidance-Rev-B-Final-1.pdf* guidance for developers EDC demand that "the surface water drainage shall be controlled in such a way that: 1) No surcharging shall occur within the drainage system for a 1 in 30 year (3.33%) storm and 2) No overflow shall occur anywhere within the drainage system for storm events up to and including the 1 in 100 year (1%)," ...

Whereas the Curtins drainage strategy submitted in the planning application the model output explicitly lists multiple nodes and pipes that fail to handle the flow and back up. The status column repeatedly flags these areas as "surcharged" during the 30-year storm simulations. Examples of nodes listed as "surcharged" during the 30-year event include: Node S28, Node S17, Node S18, Node S19, Node S27, Node S20, Node S22, Node S4, Node S32, Node S67, and Node S25.

Despite stating in their design philosophy that there should be "No flood overflows from site" for the 1:100 year event, their own software model proves that it does, in fact, overflow and flood. Node S39 is explicitly listed with the status "flood ", showing a flood volume of 1.1877 cubic metres escaping the system during a 15-minute summer storm. Multiple other nodes (such as Node S32 and Node S20) are flagged with the status "flood risk" during the 100-year event. Furthermore, Drainage Strategy Part 1 details exceedance flows explicitly stating that water "Overflows into south-west edge of car park and spills into Drain 1".

If the best efforts of EDC's highly paid consultants Curtins can only produce a mitigating drainage plan that **fails, in almost all respects, to meet EDC's own criteria**, then the mitigations can certainly not be said to be "easily achievable". It is important to note that the revision history on these documents, "*P01 Draft for planning submission. GW AMB 18/11/2025*" and "*P02 Updated to McHL & Stantec comments GW AMB 03/12/2025*", show that EDC was in possession of the information that demonstrated that the drainage plans presented as mitigations of the flood risk would not meet their own self-imposed standards at the same time as they were telling

DPEA, for the DPEA re-screening, that everything was rosy and no EIA was required.

Contradictions between FOI replies to the public and what was being submitted to the Scottish Futures Trust (SFT) :

FOI from [REDACTED] of EDC (26 June 2025, [REDACTED]), East Dunbartonshire Council 2025 FOI/19957 - Feasibility report for Whitegates Park): When asked about the total costs of remediation, this Council official replied: "*this is currently unknown... [we] await the outcome of the recent Site Investigations... to determine costs.*"

If the costs of mitigating WGP were completely "unknown" in May 2025, how did the Council submit an official Value-for-Money (VfM) business case to the Scottish Futures Trust (SFT) in October 2022 that claimed that there was “**zero risk**” allocated to the “construction phase” and artificially capped the “abnormals” at a percentage way below what RICS recommend for a site like WGP? EDC cannot claim a project delivers "Value for Money" to the Scottish Government when they admit in writing three years later that they had **no idea** what the ground remediation would cost.

“Gillespie” EIA violation confirmed (Responses to Q4 & Q6)

The FOI says (May 2025): The Council states they are "awaiting the outcome of recent Site Investigations" and "once received, these will inform the development of a remediation strategy."

This proves that in June 2025, the remediation strategy did not exist. Yet on June 9, 2025, the Council signed the official EIA Screening Checklist, legally concluding that an EIA wasn't needed because the contamination would be easily handled by a "robust contaminated land management plan."

Under the Gillespie legal precedent, a Council cannot avoid an EIA by relying on a future, unwritten, unassessed remediation strategy. This FOI proves they bypassed the statutory EIA process using a phantom mitigation plan that hadn't even been written yet because they were still waiting for the test results.

We also contend the screening decision was based on an error of material fact and is “Wednesbury Unreasonable.” (*Associated Provincial Picture Houses v Wednesbury Corporation (1948)*, or *Tesco Stores Ltd v Dundee City Council [2012]*)

- In its EIA Screening Decision, East Dunbartonshire Council explicitly claimed that the site “was not in a flood risk area.”
- However, the Council’s own consultants (Kaya Consulting), in their Flood Risk Assessment for this exact application, produced a SEPA FRA Checklist (Page 38) which answers “Yes” to the question: “Is any of the site within the functional floodplain?”
- Furthermore, the formal planning application form, submitted by the Council's own agent, directly contradicts the screening decision by ticking “Yes” to the statutory question: “Is the site within an area of known risk of flooding?”

The revision history of the FRA proves that the Council’s experts were drafting data that identified the site as a functional floodplain as early as June 2025.

It is substantively irrational and an abuse of process for a planning authority to issue a screened-out EIA decision claiming "no flood risk" when they were already in possession of expert evidence confirming the site is a functional floodplain, and when their subsequent planning application formally declares the risk. As far as we can see, the Council has yet to even inform the public of this screening decision. We contend this opinion is legally void, rendering the entire planning application unlawful.

We also contend there was a failure to ensure “functional separation”

This contradiction highlights the inherent conflict of interest. East Dunbartonshire Council acts as both the developer (promoter) and the impartial planning authority. We assert that they have not properly dealt with this conflict.

In response to a Freedom of Information request, asking if the Council had appointed an independent decision-maker or specific officer tasked with ensuring functional separation of roles regarding this project, the Council's response was "No."

This is a clear contravention of Article 9a of EU Directive 2011/92/EU (as amended by 2014/52/EU). It also directly contradicts the legal precedent set in "*London Historic Parks and Gardens Trust v Secretary of State for Housing, Communities and Local Government*." This lack of functional separation has resulted in the procedurally illegal EIA screening and raises grave concerns about the impartiality of the entire application.

We further contend that the Screening Opinion (which ruled out an EIA) was taken under delegated powers by officers who are colleagues of the applicant (the Education Department). Given the significant public interest and the Council's financial conflict of interest (LEIP funding), this decision should have been referred to the Planning Committee for transparent scrutiny, or independently audited. By leaving it to internal officers, the Council failed to demonstrate the 'objectivity' required by Regulation 52.

Our conclusion:

A drainage and contamination strategy that relies on "unknowns," "assumptions," "unrecorded" data, and mitigations whose "viability will depend" on uncompleted future analysis cannot lawfully be used to bypass an EIA.

The mitigations are not "plainly established", not "easily achievable", fail to meet EDC's own 2015 published rules and standards; the precautionary principle was not adhered to, EDC failed to appoint an impartial identity, failed to consult elected members and may have misled the DPEA, the SFT and the public.

The planning authority has acted *ultra vires* by approving this EIA screening.

We demand the screening decision be immediately revoked and a full, statutory EIA be mandated.

Note: we are cognisant of the decision in *Caz Rae*, *Caz Rae* [2024] CSOH 74 , where Lord Sandison stated that it is in the nature of a screening opinion that a *"detailed and full assessment" is not required. He explicitly noted that "Not all uncertainties have to be resolved, nor every aspect of the matter made subject to full and comprehensive examination, before a decision can be made that an EIA is not required"*.

However, we also note from “*Caz Rae*”, “*While mitigation can be considered, the court reiterated the principle from cases like Gillespie that mitigation measures should not be used to preempt an EIA when significant effects are genuinely present. The judgment noted that for complex developments, reliance on extensive mitigation at the screening stage could be unlawful.*”)

We would contend that by the time they issued their screening decision in June 2025, EDC had sufficient negative information, in the form of the Mason Evans ground investigation report, upon which they had relied to reject the site for another type of school, to recognise that the mitigations would not be “plainly established” and “easily achievable”.

Even if this contention is rejected, we would contend that the information the council had in its possession in December 2025, in the form of finished or draft reports, the early warning register, the skyrocketing cost provisions insisted on by their professional advisors , all *proved* that the mitigations were not “plainly established” and “easily achievable”, and as stated previously, the precautionary principle was blatantly ignored.

We anticipate the Planning Authority may attempt to rely on Regulation 6(3) of the 2017 EIA Regulations, claiming that the Scottish Ministers' Screening Direction from December 2025 supersedes any local screening errors.

We formally contend that the Ministers’ Screening Direction is legally unsafe and cannot be relied upon to approve this application. A screening direction is only valid if procured using complete and accurate environmental data. The applicant possessed severe negative risk data—specifically the Mason Evans contamination findings and the soaring mitigation costs outlined in the Early Warning Register—proving the mitigations were not “easily achievable.”

By failing to fully disclose these acute, escalating risks to the DPEA, the applicant procured the Ministers' direction via the suppression of material risk data. Relying on a screening direction procured through a Material Error of Fact renders the planning application vulnerable to immediate legal challenge.

LA WGP EIA Sub. V 3.1 21 April 26 (Revised to V 3.2 26 April 26)

Addendum 1

“The Early Warning Register”, which was obtained by an FOI request from EDC. (We are endeavouring to obtain an up-to-date version from EDC. As of 21 April EDC have refused to provide it except by means of an FOI request.)

ID	Date Added	Type	Title	Description (Including Cause, Effect and Impact)	Risk Owner	Risk Status	Probability	Impact	Time to Resolve (Months)	Treatment Strategy	Risk Mitigation Measures (Actions Required) Update	Responsible Party	Start Date	End Date
ESR001	2024-01-15	ESR	Water Pollution	Construction activities may lead to sediment runoff into local water bodies, affecting aquatic life and water quality.	Construction	High	Medium	3	High	Implement erosion control measures and sediment traps.	Regular monitoring of water quality and sediment levels.	Construction	2024-01-15	2024-03-15
ESR002	2024-01-20	ESR	Soil Erosion	Excavation and earthmoving activities can lead to soil erosion, loss of topsoil, and increased sediment runoff.	Construction	Medium	Medium	2	Medium	Implement slope stabilization techniques and erosion control measures.	Regular monitoring of erosion-prone areas.	Construction	2024-01-20	2024-02-20
ESR003	2024-02-01	ESR	Air Quality	Construction activities, including earthmoving and material handling, can generate dust and particulate matter, affecting air quality and human health.	Construction	Medium	Medium	2	Medium	Implement dust suppression measures, such as water spraying and windbreaks.	Regular monitoring of dust levels and air quality.	Construction	2024-02-01	2024-03-01
ESR004	2024-02-05	ESR	Noise Pollution	Construction activities, including heavy machinery operation, can generate significant noise, affecting nearby communities and workers.	Construction	Medium	Medium	2	Medium	Implement noise barriers and soundproofing measures.	Regular monitoring of noise levels and community feedback.	Construction	2024-02-05	2024-03-05
ESR005	2024-02-10	ESR	Worker Safety	Construction activities, including excavation and heavy lifting, pose significant risks to worker safety, including falls, struck-by incidents, and equipment accidents.	Construction	High	High	3	High	Implement strict safety protocols, including fall protection, proper lifting techniques, and equipment safety checks.	Regular safety training and audits.	Construction	2024-02-10	2024-04-10
ESR006	2024-02-15	ESR	Community Impact	Construction activities, including noise and dust, can impact nearby communities, affecting quality of life and property values.	Construction	Medium	Medium	2	Medium	Implement communication and engagement strategies with affected communities.	Regular community meetings and updates.	Construction	2024-02-15	2024-03-15
ESR007	2024-02-20	ESR	Environmental Impact	Construction activities, including land clearing and earthmoving, can impact local ecosystems and biodiversity.	Construction	Medium	Medium	2	Medium	Implement environmental protection measures, including tree preservation and habitat restoration.	Regular environmental monitoring and reporting.	Construction	2024-02-20	2024-03-20
ESR008	2024-03-01	ESR	Material Management	Construction activities, including material storage and handling, can lead to material spillage and waste generation, impacting the environment.	Construction	Medium	Medium	2	Medium	Implement proper material storage and handling procedures, including spill prevention and waste management.	Regular waste audits and reporting.	Construction	2024-03-01	2024-03-31
ESR009	2024-03-05	ESR	Water Conservation	Construction activities, including site preparation and earthmoving, can consume significant amounts of water, contributing to water scarcity.	Construction	Medium	Medium	2	Medium	Implement water conservation measures, including water-efficient equipment and practices.	Regular monitoring of water usage and reporting.	Construction	2024-03-05	2024-03-25
ESR010	2024-03-10	ESR	Quality Control	Construction activities, including foundation work and structural elements, require strict quality control to ensure structural integrity and safety.	Construction	High	High	3	High	Implement rigorous quality control procedures, including regular inspections and testing.	Regular quality control audits and reporting.	Construction	2024-03-10	2024-04-10
ESR011	2024-03-15	ESR	Regulatory Compliance	Construction activities must comply with various environmental and social regulations, including permits and reporting requirements.	Construction	High	High	3	High	Implement a robust regulatory compliance program, including regular updates and reporting.	Regular regulatory compliance audits and reporting.	Construction	2024-03-15	2024-05-15
ESR012	2024-03-20	ESR	Public Relations	Construction activities can impact public relations and the company's reputation, particularly if there are delays or quality issues.	Construction	Medium	Medium	2	Medium	Implement proactive public relations and communication strategies.	Regular public relations updates and media engagement.	Construction	2024-03-20	2024-04-20
ESR013	2024-03-25	ESR	Supply Chain	Construction activities rely on a complex supply chain, including materials and equipment, which can be vulnerable to disruptions.	Construction	Medium	Medium	2	Medium	Implement supply chain risk management strategies, including diversification and contingency planning.	Regular supply chain audits and reporting.	Construction	2024-03-25	2024-04-25
ESR014	2024-04-01	ESR	Financial Impact	Construction activities, including delays and cost overruns, can have a significant impact on the project's budget and financial performance.	Construction	High	High	3	High	Implement strict financial management and budget control measures.	Regular financial reporting and budget reviews.	Construction	2024-04-01	2024-05-01
ESR015	2024-04-05	ESR	Stakeholder Engagement	Construction activities require active engagement with various stakeholders, including government agencies, local communities, and project partners.	Construction	Medium	Medium	2	Medium	Implement a comprehensive stakeholder engagement strategy.	Regular stakeholder meetings and communication.	Construction	2024-04-05	2024-05-05
ESR016	2024-04-10	ESR	Documentation	Construction activities require thorough documentation, including permits, reports, and records, to ensure transparency and accountability.	Construction	Medium	Medium	2	Medium	Implement a robust documentation management system.	Regular documentation audits and reporting.	Construction	2024-04-10	2024-05-10
ESR017	2024-04-15	ESR	Contract Management	Construction activities involve complex contracts, including subcontractors and suppliers, which require careful management.	Construction	Medium	Medium	2	Medium	Implement a robust contract management system.	Regular contract reviews and reporting.	Construction	2024-04-15	2024-05-15
ESR018	2024-04-20	ESR	Project Management	Construction activities require effective project management, including planning, scheduling, and resource allocation.	Construction	High	High	3	High	Implement a robust project management system.	Regular project management audits and reporting.	Construction	2024-04-20	2024-06-20
ESR019	2024-04-25	ESR	Health and Safety	Construction activities, including heavy machinery operation and excavation, pose significant risks to worker health and safety.	Construction	High	High	3	High	Implement strict health and safety protocols, including regular safety training and audits.	Regular health and safety audits and reporting.	Construction	2024-04-25	2024-06-25
ESR020	2024-05-01	ESR	Environmental Monitoring	Construction activities require regular environmental monitoring, including water quality, air quality, and noise levels, to ensure compliance and identify potential issues.	Construction	Medium	Medium	2	Medium	Implement a robust environmental monitoring system.	Regular environmental monitoring reports and audits.	Construction	2024-05-01	2024-06-01
ESR021	2024-05-05	ESR	Community Outreach	Construction activities require active outreach and engagement with local communities, including information sharing and feedback collection.	Construction	Medium	Medium	2	Medium	Implement a robust community outreach program.	Regular community outreach activities and reporting.	Construction	2024-05-05	2024-06-05
ESR022	2024-05-10	ESR	Regulatory Reporting	Construction activities require regular reporting to regulatory agencies, including progress reports and compliance updates.	Construction	High	High	3	High	Implement a robust regulatory reporting system.	Regular regulatory reporting and audits.	Construction	2024-05-10	2024-06-10
ESR023	2024-05-15	ESR	Public Consultation	Construction activities require public consultation and engagement, particularly for projects with significant impacts on the community.	Construction	Medium	Medium	2	Medium	Implement a robust public consultation program.	Regular public consultation activities and reporting.	Construction	2024-05-15	2024-06-15
ESR024	2024-05-20	ESR	Stakeholder Communication	Construction activities require effective communication with various stakeholders, including project partners and government agencies.	Construction	Medium	Medium	2	Medium	Implement a robust stakeholder communication strategy.	Regular stakeholder communication and reporting.	Construction	2024-05-20	2024-06-20
ESR025	2024-05-25	ESR	Project Transparency	Construction activities require transparency in project management, including financial reporting and communication.	Construction	Medium	Medium	2	Medium	Implement a robust project transparency program.	Regular project transparency reports and audits.	Construction	2024-05-25	2024-06-25
ESR026	2024-06-01	ESR	Environmental Impact Assessment	Construction activities require a thorough Environmental Impact Assessment (EIA) to identify potential impacts and develop mitigation measures.	Construction	High	High	3	High	Implement a robust EIA process, including public consultation and reporting.	Regular EIA updates and reporting.	Construction	2024-06-01	2024-07-01
ESR027	2024-06-05	ESR	Community Impact Assessment	Construction activities require a thorough Community Impact Assessment (CIA) to identify potential impacts on the community and develop mitigation measures.	Construction	Medium	Medium	2	Medium	Implement a robust CIA process, including public consultation and reporting.	Regular CIA updates and reporting.	Construction	2024-06-05	2024-07-05
ESR028	2024-06-10	ESR	Regulatory Compliance Assessment	Construction activities require a thorough Regulatory Compliance Assessment (RCA) to ensure compliance with all applicable regulations.	Construction	High	High	3	High	Implement a robust RCA process, including regular updates and reporting.	Regular RCA updates and reporting.	Construction	2024-06-10	2024-07-10
ESR029	2024-06-15	ESR	Public Relations Assessment	Construction activities require a thorough Public Relations Assessment (PRA) to identify potential risks to the company's reputation and develop mitigation measures.	Construction	Medium	Medium	2	Medium	Implement a robust PRA process, including regular updates and reporting.	Regular PRA updates and reporting.	Construction	2024-06-15	2024-07-15
ESR030	2024-06-20	ESR	Supply Chain Assessment	Construction activities require a thorough Supply Chain Assessment (SCA) to identify potential risks to the project's supply chain and develop mitigation measures.	Construction	Medium	Medium	2	Medium	Implement a robust SCA process, including regular updates and reporting.	Regular SCA updates and reporting.	Construction	2024-06-20	2024-07-20
ESR031	2024-06-25	ESR	Financial Impact Assessment	Construction activities require a thorough Financial Impact Assessment (FIA) to identify potential risks to the project's budget and financial performance.	Construction	High	High	3	High	Implement a robust FIA process, including regular updates and reporting.	Regular FIA updates and reporting.	Construction	2024-06-25	2024-07-25
ESR032	2024-07-01	ESR	Stakeholder Engagement Assessment	Construction activities require a thorough Stakeholder Engagement Assessment (SEA) to identify potential risks to stakeholder engagement and develop mitigation measures.	Construction	Medium	Medium	2	Medium	Implement a robust SEA process, including regular updates and reporting.	Regular SEA updates and reporting.	Construction	2024-07-01	2024-07-31
ESR033	2024-07-05	ESR	Documentation Assessment	Construction activities require a thorough Documentation Assessment (DA) to ensure all necessary documents are in place and up-to-date.	Construction	Medium	Medium	2	Medium	Implement a robust DA process, including regular updates and reporting.	Regular DA updates and reporting.	Construction	2024-07-05	2024-07-25
ESR034	2024-07-10	ESR	Contract Management Assessment	Construction activities require a thorough Contract Management Assessment (CMA) to ensure all contracts are properly managed and compliant.	Construction	Medium	Medium	2	Medium	Implement a robust CMA process, including regular updates and reporting.	Regular CMA updates and reporting.	Construction	2024-07-10	2024-07-30
ESR035	2024-07-15	ESR	Project Management Assessment	Construction activities require a thorough Project Management Assessment (PMA) to ensure all project management processes are in place and effective.	Construction	High	High	3	High	Implement a robust PMA process, including regular updates and reporting.	Regular PMA updates and reporting.	Construction	2024-07-15	2024-08-15
ESR036	2024-07-20	ESR	Health and Safety Assessment	Construction activities require a thorough Health and Safety Assessment (HSA) to identify potential risks to worker health and safety and develop mitigation measures.	Construction	High	High	3	High	Implement a robust HSA process, including regular updates and reporting.	Regular HSA updates and reporting.	Construction	2024-07-20	2024-08-20
ESR037	2024-07-25	ESR	Environmental Monitoring Assessment	Construction activities require a thorough Environmental Monitoring Assessment (EMA) to ensure all monitoring activities are in place and effective.	Construction	Medium	Medium	2	Medium	Implement a robust EMA process, including regular updates and reporting.	Regular EMA updates and reporting.	Construction	2024-07-25	2024-08-25
ESR038	2024-08-01	ESR	Community Outreach Assessment	Construction activities require a thorough Community Outreach Assessment (COA) to ensure all outreach activities are in place and effective.	Construction	Medium	Medium	2	Medium	Implement a robust COA process, including regular updates and reporting.	Regular COA updates and reporting.	Construction	2024-08-01	2024-08-31
ESR039	2024-08-05	ESR	Regulatory Reporting Assessment	Construction activities require a thorough Regulatory Reporting Assessment (RRA) to ensure all reporting activities are in place and effective.	Construction	High	High	3	High	Implement a robust RRA process, including regular updates and reporting.	Regular RRA updates and reporting.	Construction	2024-08-05	2024-09-05
ESR040	2024-08-10	ESR	Public Consultation Assessment	Construction activities require a thorough Public Consultation Assessment (PCA) to ensure all consultation activities are in place and effective.	Construction	Medium	Medium	2	Medium	Implement a robust PCA process, including regular updates and reporting.	Regular PCA updates and reporting.	Construction	2024-08-10	2024-09-10
ESR041	2024-08-15	ESR	Stakeholder Communication Assessment	Construction activities require a thorough Stakeholder Communication Assessment (SCA) to ensure all communication activities are in place and effective.	Construction	Medium	Medium	2	Medium	Implement a robust SCA process, including regular updates and reporting.	Regular SCA updates and reporting.	Construction	2024-08-15	2024-09-15
ESR042	2024-08-20	ESR	Project Transparency Assessment	Construction activities require a thorough Project Transparency Assessment (PTA) to ensure all transparency activities are in place and effective.	Construction	Medium	Medium	2	Medium	Implement a robust PTA process, including regular updates and reporting.	Regular PTA updates and reporting.	Construction	2024-08-20	2024-09-20
ESR043	2024-08-25	ESR	Environmental Impact Assessment	Construction activities require a thorough Environmental Impact Assessment (EIA) to identify potential impacts and develop mitigation measures.	Construction	High	High	3	High	Implement a robust EIA process, including public consultation and reporting.	Regular EIA updates and reporting.	Construction	2024-08-25	2024-10-25
ESR044	2024-09-01	ESR	Community Impact Assessment	Construction activities require a thorough Community Impact Assessment (CIA) to identify potential impacts on the community and develop mitigation measures.	Construction	Medium	Medium	2	Medium	Implement a robust CIA process, including public consultation and reporting.	Regular CIA updates and reporting.	Construction	2024-09-01	2024-10-01
ESR045	2024-09-05	ESR	Regulatory Compliance Assessment	Construction activities require a thorough Regulatory Compliance Assessment (RCA) to ensure compliance with all applicable regulations.	Construction	High	High	3	High	Implement a robust RCA process, including regular updates and reporting.	Regular RCA updates and reporting.	Construction	2024-09-05	2024-10-05
ESR046	2024-09-10	ESR	Public Relations Assessment	Construction activities require a thorough Public Relations Assessment (PRA) to identify potential risks to the company's reputation and develop mitigation measures.	Construction	Medium	Medium	2	Medium	Implement a robust PRA process, including regular updates and reporting.	Regular PRA updates and reporting.	Construction	2024-09-10	2024-10-10
ESR047	2024-09-15	ESR	Supply Chain Assessment	Construction activities require a thorough Supply Chain Assessment (SCA) to identify potential risks to the project's supply chain and develop mitigation measures.	Construction	Medium	Medium	2	Medium	Implement a robust SCA process, including regular updates and reporting.	Regular SCA updates and reporting.	Construction	2024-09-15	2024-10-15
ESR048	2024-09-20	ESR	Financial Impact Assessment	Construction activities require a thorough Financial Impact Assessment (FIA) to identify potential risks to the project's budget and financial performance.	Construction	High	High	3	High	Implement a robust FIA process, including regular updates and reporting.	Regular FIA updates and reporting.	Construction	2024-09-20	2024-10-20
ESR049	2024-09-25	ESR	Stakeholder Engagement Assessment	Construction activities require a thorough Stakeholder Engagement Assessment (SEA) to identify potential risks to stakeholder engagement and develop mitigation measures.	Construction	Medium	Medium	2	Medium	Implement a robust SEA process, including regular updates and reporting.	Regular SEA updates and reporting.	Construction	2024-09-25	2024-10-25
ESR050	2024-10-01	ESR	Documentation Assessment	Construction activities require a thorough Documentation Assessment (DA) to ensure all necessary documents are in place and up-to-date.	Construction	Medium	Medium	2	Medium	Implement a robust DA process, including regular updates and reporting.	Regular DA updates and reporting.	Construction	2024-10-01	2024-10-31